



The Pakistan Credit Rating Agency Limited

Rating Report

Siddiqsons Limited

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Rating History

Dissemination Date	Long Term Rating	Short Term Rating	Outlook	Action	Rating Watch
04-Jan-2019	A-	A1	Stable	Maintain	-
04-Jul-2018	A-	A1	Stable	Initial	-

Rating Rationale and Key Rating Drivers

Siddiqsons Limited, the flagship company of Siddiqsons group, is the pioneer of the denim industry in Pakistan. The company has managed to increase its revenues and exports in line with the rising global demand for denim and garments. The company's top line is driven mainly by exports, with Bangladesh as the prime export location. The gross margins of the company remain under pressure, due to higher raw material prices, however other costs stayed under control as the company sustained its operating margins. Recently, the dynamics have changed favourably for the textile industry with rupee devaluation and better pricing for products due to increasing prices of cotton. Ratings draw comfort from income generated from the strategic investments made by the company in banking, energy, real-estate and metal industries. The company's high inventory needs during cotton procurement season gave rise to increased working capital requirements. However, prudent working capital management means that the company's financial profile remains strong with low leveraged capital structure and strong coverages. Ratings reflect sponsors ability to provide support when required, as demonstrated in the past.

The ratings are dependent upon the management's ability to capitalize on growth opportunities in a competitive landscape while also improving the margins. Excessive borrowing, leading to higher leverage, and deterioration in coverages can impact the ratings negatively. Meanwhile, going forward a strong governance framework will be important.

Disclosure

Name of Rated Entity	Siddiqsons Limited
Type of Relationship	Solicited
Purpose of the Rating	Entity Rating
Applicable Criteria	Methodology Corporate Ratings(Jun-18),Methodology Criteria Rating Modifier(Jun-18),Methodology Correlation Between Long-Term And Short-Term Rating Scale(Jun-18)
Related Research	Sector Study Textile(Oct-18)
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Profile

Legal Structure Siddiqsons Limited (Siddiqsons) started its operations in 1987 as an un-listed public entity.

Background Siddiqsons Limited (Siddiqsons) is the pioneer of denim industry in Pakistan. The Company is involved in spinning, weaving, dyeing, finishing and stitching making it a composite unit of textile.

Operations The company has 26,256 spinning machines and 265 looms which allow the company to produce 38 million meters of denim every year. The company regularly spends on BMR of its production facilities, with the underlying objective of enhancing production processes efficiency. The company is self-sufficient in terms of energy production and is capable of producing 28MW out of which 23.5MW are from gas based (RLNG) generators while remaining are furnace oil based.

Ownership

Ownership Structure Ownership of Siddiqsons lies with the Tariq family. Mr. Tariq owns the majority stake (62%) followed by his wife Mrs. Nighat Tariq (15%) and son Mr. Abdur Raheem Tariq (12%), rest is owned by the friends of the family.

Stability Although there is no formal succession plan but the ownership of shares and business roles are equally divided. Formation of a group holding company or documented succession plan would do well to secure the future of the company.

Business Acumen The company founder, Mr. Tariq Rafi has been associated with the textile business since 1958 and carries vast knowledge and experience of the industry.

Financial Strength Siddiqsons Limited is the flagship company of the Siddiqsons group. The group has invested in several other successful businesses including banking, energy, real-estate and metal industries. Sponsors can provide timely support to the entity in time of need.

Governance

Board Structure The overall control of the board vests in 4 member board of directors. There are no independent or non-executive directors on the board. Mr. Tariq Rafi is the Chairman and his son Mr. Abdur Rahim is the CEO of the company, however, Mr. Tariq Rafi remains the key person.

Members' Profile Mr. Tariq Rafi has been awarded 25 trophies and Sitara-e-Imtiaz for services in commerce and industry. He is also the honorary consul general of Pakistan to Serbia. Mr. Abdur Rahim, the only son of Mr. Tariq Rafi, is the chief operating officer of Siddiqsons. He has been a member of the board since 2007. He has vast experience in Denim fabric and garments and has extensively travelled to different regions of the world for sales and marketing of Siddiqsons group.

Board Effectiveness There are no board committees and no formal structure to record board meetings and minutes, overall governance structure of the company needs improvement.

Financial Transparency The company's auditors are Deloitte Yousuf Adil & Co. The audit for the period of FY18 has not been completed.

Management

Organizational Structure Corporate office has 3 departments namely, finance, admin & HR, and imports & exports. Manufacturing segment has 6 departments namely marketing & merchandising, operations, quality control, finance, HR and compliance. Each of these departments are headed by a GM who reports directly to the CEO with the exception of finance, which reports directly to the Chairman. All GM's are qualified and experienced individuals.

Management Team The company has employed experienced management staff who can well handle the business operations. The garments units has a total of 6 department namely Marketing & Merchandising, Operations, Quality, HR, Finance & Compliance. All of these department heads report to the Chairman via the COO.

Effectiveness The company has a designated department of internal audit, to make sure that all the business operations remain transparent. Timely completion of financial reporting has consistently been delayed which reflects management inefficiency.

MIS In 2017, the company decided to implement SAP as its ERP, to improve the MIS reporting for the management.

Control Environment The company's operating environment depends upon an IT Infrastructure supported by one of the best ERP's available (SAP). The system has been implemented by ABACUS consulting. In addition, there is rigorous quality checking after the completion of each of the steps from spinning to the fabric.

Business Risk

Industry Dynamics The global denim market is estimated to grow from ~USD 57bln to ~USD 75bln in 2021, driven by westernization in developing countries, especially India and China. Pakistan's denim sector market size hovers around 10-15% of total textile exports of Pakistan, with major markets for fabric exports including Bangladesh, Turkey and Egypt while prime markets for denim garments comprise US and Europe.

Relative Position The company has an adequate position on standalone basis and is considered a middle-tier player in Pakistan's denim industry.

Revenues The Company's top-line clocked in at PKR 11,479m (FY17: PKR 9,171m) portraying an overall growth of ~25%. The company's revenue growth remains volatile and is factor of export oriented sales. Going forward, the company aims to carry on with its strategy of increasing exports and will further benefit from the recent rupee devaluation.

Margins The gross margins of the company declined in FY18 to 14% (FY17: 15%) as input cost increased due to higher raw material prices. However, other costs remained under control as the company maintained its operating margins at 6%.

Sustainability In last three years the Company has almost invested PKR 3bln to expand its operations by regular BMR and investing in new technology in order to increase the production capacity to meet the increasing demand. In future the Company is planning to achieve new revenue benchmarks.

Financial Risk

Working Capital Working capital is a function of inventory and trade receivables and is financed partly via in house generated cash flows and mainly from short-term borrowings. Working capital requirements have increased due to higher inventory leading to increased short-term borrowings. Net working capital days have increased to 141 days (FY17: 124 days).

Coverages Coverages in FY18 improved as the interest coverages were recorded at 4.5x (FY17: 3.2x). Whereas, Core coverages also improved (FY18: 3.0x ; FY17: 1.9x).

Capitalization The company has low leveraged capital structure 35% (FY17: 31%). Although leveraging increased on YoY basis, but it remains on the lower side.



Siddiqsons Limited

BALANCE SHEET	30-Jun-18	30-Jun-17	30-Jun-16
	Management Accounts FY18	FY17	FY16
Non-Current Assets	5,493	4,383	4,635
Investments (Incl. Associates)	7,587	8,276	8,223
Current Assets	8,560	6,506	5,547
Inventory	3,656	2,940	2,115
Trade Receivables	2,737	1,526	1,390
Others	2,167	2,040	2,042
Total Assets	21,640	19,164	18,405
Debt	6,151	4,875	4,662
Short-Term	3,592	3,509	3,276
Long-Term (Incl. Current Maturity of Long-Term Debt)	2,558	1,366	1,386
Other short-term liabilities	2,371	1,782	1,473
Other long-term liabilities	235	229	211
Shareholders' Equity	12,883	12,278	12,059
Total Liabilities & Equity	21,640	19,164	18,405

INCOME STATEMENT

Turnover	11,479	9,171	9,017
Gross Profit	1,567	1,346	1,462
Net Other Income	447	183	177
Financial Charges	(338)	(307)	(254)
Net Income	760	289	623

Cashflow Statement

Free Cashflow from Operations (FCFO)	1,553	973	990
Net Cash changes in Working Capital	(1,493)	(799)	157
Net Cash from Operating Activities	60	(128)	884
Net Cash from Investing Activities	(1,108)	(104)	(1,793)
Net Cash from Financing Activities	1,136	439	1,306

Ratio Analysis

Performance			
Turnover Growth	25.2%	1.7%	-34.5%
Gross Margin	13.7%	14.7%	16.2%
Net Margin	6.6%	3.2%	6.9%
ROE	11.8%	4.7%	7.4%
Coverages			
Interest Coverage (FCFO/Gross Interest)	4.6	3.2	3.9
Core: (FCFO/Gross Interest+CMLTD+Uncovered Total STB)	3.0	1.9	2.1
Total: (TCF) / (Gross Interest+CMLTD+Uncovered Total STB)	3.0	1.9	2.1
Debt Payback (Total LT Debt Including Uncovered Total STBs) / (FCFO- Gross Interest)	2.8	3.0	2.6
Liquidity			
Net Cash Cycle (Inventory Days + Receivable Days - Payable Days)	140.7	124.3	106.8
Capital Structure (Total Debt/Total Debt+Equity)	35.0%	31.0%	30.2%

Credit Rating Scale & Definitions

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

Long Term Ratings		Short Term Ratings	
AAA	Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments	A1+	The highest capacity for timely repayment.
AA+ AA AA-	Very high credit quality. Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.	A1	A strong capacity for timely repayment.
A+ A A-	High credit quality. Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.	A2	A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.
BBB+ BBB BBB-	Good credit quality. Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.	A3	An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.
BB+ BB BB-	Moderate risk. Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.	B	The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.
B+ B B-	High credit risk. A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment.	C	An inadequate capacity to ensure timely repayment.
CCC CC C	Very high credit risk. Substantial credit risk "CCC" Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. "CC" Rating indicates that default of some kind appears probable. "C" Ratings signal imminent default.		
D	Obligations are currently in default.		



Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. 'Stable' outlook means a rating is not likely to change. 'Positive' means it may be raised. 'Negative' means it may be lowered. Where the trends have conflicting elements, the outlook may be described as 'Developing'.

Rating Watch Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating Watch may accompany Outlook of the respective opinion.

Suspension It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, e) the entity/issuer defaults, or/and f) PACRA finds it impractical to surveil the opinion due to lack of requisite information.

Harmonization A change in rating due to revision in applicable methodology or underlying scale.

Disclaimer: PACRA's ratings are an assessment of the credit standing of entities/issue in Pakistan. They do not take into account the potential transfer / convertibility risk that may exist for foreign currency creditors. PACRA's opinion is not a recommendation to purchase, sell or hold a security, in as much as it does not comment on the security's market price or suitability for a particular investor.

Rating Team Statements

(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

2) Conflict of Interest

- i. The Rating Team or any of their family members have no interest in this rating | Chapter III; 12-2-(j)
- ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)
- iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term "family members" shall include only those family members who are dependent on the analyst and members of the rating committee

Restrictions

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- (4) PACRA does not disclose or discuss with outside parties or make improper use of the non-public information which has come to its knowledge during business relationship with the customer | Chapter III; 10-7-(d)
- (5) PACRA does not make proposals or recommendations regarding the activities of rated entities that could impact a credit rating of entity subject to rating | Chapter III; 10-7-(k)

Conduct of Business

- (6) PACRA fulfills its obligations in a fair, efficient, transparent and ethical manner and renders high standards of services in performing its functions and obligations; | Chapter III; 11-A-(a)
- (7) PACRA uses due care in preparation of this Rating Report. Our information has been obtained from sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA does not, in every instance, independently verifies or validates information received in the rating process or in preparing this Rating Report.
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- (9) PACRA ensures before commencement of the rating process that an analyst or employee has not had a recent employment or other significant business or personal relationship with the rated entity that may cause or may be perceived as causing a conflict of interest; | Chapter III; 11-A-(r)
- (10) PACRA maintains principal of integrity in seeking rating business | Chapter III; 11-A-(u)
- (11) PACRA promptly investigates, in the event of a misconduct or a breach of the policies, procedures and controls, and takes appropriate steps to rectify any weaknesses to prevent any recurrence along with suitable punitive action against the responsible employee(s) | Chapter III; 11-B-(m)

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- (12) PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA's opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate - signed with the entity being rated or issuer of the debt instrument, and fee mandate - signed with the payer, which can be different from the entity
- (13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers' associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)
- (14) PACRA discloses that no shareholder directly or indirectly holding 10% or more of the share capital of PACRA also holds directly or indirectly 10% or more of the share capital of the entity which is subject to rating or the entity which issued the instrument subject to rating by PACRA; | Reference Chapter III; 12-2-(f)
- (15) PACRA ensures that the rating assigned to an entity or instrument is not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship | Chapter III; 12-2-(i)
- (16) PACRA ensures that the analysts or any of their family members shall not buy or sell or engage in any transaction in any security which falls in the analyst's area of primary analytical responsibility. This clause shall, however, not be applicable on investment in securities through collective investment schemes. | Chapter III; 12-2-(l)
- (17) PACRA has established policies and procedure governing investments and trading in securities by its employees and for monitoring the same to prevent insider trading, market manipulation or any other market abuse | Chapter III; 11-B-(g)

Monitoring and review

- (18) PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the issuer, the security arrangement, the industry etc., is disseminated to the market, immediately and in effective manner, after appropriate consultation with the entity/issuer; | Chapter III | 18-(a)
- (19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)
- (20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)
- (21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

Probability of Default

(22) PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(F-VII)

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