



The Pakistan Credit Rating Agency Limited

Rating Report

Mahmood Textile Mills Limited

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Rating History

Dissemination Date	Long Term Rating	Short Term Rating	Outlook	Action	Rating Watch
26-Jun-2020	A-	A2	Stable	Maintain	YES
27-Dec-2019	A-	A2	Stable	Maintain	-
28-Jun-2019	A-	A2	Stable	Maintain	-
28-Dec-2018	A-	A2	Stable	Maintain	-
28-May-2018	A-	A2	Stable	Maintain	-
15-Aug-2017	A-	A2	Stable	Initial	-

Rating Rationale and Key Rating Drivers

The ratings reflect adequate business profile of Mahmood Textile Mills limited ('Mahmood Textile' or 'The Company') – the flagship entity of Mahmood Group. Business operations comprise a spinning segment and two weaving units. The Company witnessed decent growth in topline but its margins dropped due to increase in cost of production. The Company faced a brief shutdown of its operations in line with the provincial Government's directive of lockdown. The impact of shutdown and general contraction in demand amid tough economic climate and lower exports will become clearer in months to come. The Company's cashflows have recently shown a downward trend and as a result, the coverages dropped, though deferral of principal repayments as per SBP initiative amidst Covid-19 will provide respite. Overall, financial profile of the Company remains stretched given highly leveraged capital structure and limited borrowing capacity. The Company has a sizeable investment portfolio, which is managed at the Group level. Although, the Company has invested in blue-chip stocks, market vicissitude exposes the Company to significant risks. This was witnessed recently as equity market remained volatile resulting in lower valuations. The sponsor's vast experience and the Company's association with Mahmood Group provides comfort to the ratings of the Company.

The Rating Watch signifies the prevailing uncertainty due to the outbreak of COVID-19 pandemic. This has impacted the entire textile chain due to the lockdown in Pakistan and major export destinations of the sector. Although lockdowns are being gradually lifted worldwide, the recovery in demand remains to be seen. The Company's operations and orders have suffered consequently as the Company has high reliance on exports. The Government and SBP have announced several initiatives to provide support. PACRA is closely monitoring the situation and will take rating action accordingly.

The ratings are dependent on the Company's ability to sustain its operations in prevailing conditions. The management is cognizant of these challenges and is working on this front. Meanwhile prudent working capital management and generating sustainable cashflows from core operations are important. Significant deterioration in business profile due to prolonged downturn leading to deterioration in coverages and/or margins will impact the ratings.

Disclosure

Name of Rated Entity	Mahmood Textile Mills Limited
Type of Relationship	Solicited
Purpose of the Rating	Entity Rating
Applicable Criteria	Methodology Corporate Ratings(Jun-19),Methodology Correlation Between Long-Term And Short-Term Rating Scale(Jun-19),Criteria Rating Modifier(Jun-19)
Related Research	Sector Study Composite(Nov-19)
Rating Analysts	Muhammad Hassan muhammad.hassan@pacra.com +92-42-35869504

Profile

Legal Structure Mahmood Textile Mills Limited ('Mahmood Textile' or 'The Company') is a public listed concern, incorporated in 1970. The Company is listed on Pakistan Stock Exchange.

Background The Company is a part of Mahmood Group, which was originally established in 1935 by entering the tannery business. The group has now evolved into a diversified business empire with Mahmood Textile as the Group's flagship Company.

Operations Mahmood Textile is engaged in the production and sale of yarn and greige fabric. Its production facilities are located in Muzaffargarh, DG Khan and Multan. The Company has 115,824 spindles and 196 looms. The Company's energy requirement of ~11MW is completely met by generation capacity of ~21MW. Furthermore, the Company has a line from MEPCO as backup.

Ownership

Ownership Structure Cumulatively, sponsors own over 90% of shareholding through group companies, directors as well as distant relatives. Remaining shareholding is held by the general public.

Stability The Group has no holding Company. Third generation of the sponsor family is actively involved in the operations of the Company but no formal succession plan has been announced. Documentation or formation of a family office will bode well with stability and succession of ownership.

Business Acumen With over eight decades of experience, the sponsors have expertise in diversified sectors including textile, tanneries, real estate and food.

Financial Strength Mahmood Group maintains an adequate financial profile with a considerable equity base through Group companies and stock market investments. Investments enhance the Group's financial profile through dividends and capital gains but also expose the Group to financial risk. The group has strong financial strength to support the Company, if needed.

Governance

Board Structure Mahmood textile has a seven-member board including two independent directors. The board is dominated by Mahmood family members.

Members' Profile Mr. Khawaja Muhammad Ilyas having more than four decades of textile experience is the Chairman of the Company. He has been a key position holder in various local corporate bodies of Pakistan. Overall, the board members possess diversified knowledge and experience which leads to a good skill mix of their individual competencies

Board Effectiveness In line with best corporate governance practices, there are two sub-committees in place to assist the Board on relevant matters: Audit and Human Resource. Attendance of directors in meetings remains high, boding well for the board's effectiveness. Meanwhile, minutes have room for improvement.

Financial Transparency M/s Shinewing Hameed Chaudhri & Co. Chartered Accountants are the external auditors of the Company, listed in Category "B" of the State Bank's panel of auditors. The auditor expressed an unqualified opinion on the financial statements of the company for the periods ended June 30th, 2019 and December 31st, 2019. There is also an internal audit function in place to ensure effective oversight, with the Head of Internal Audit reporting directly to the Board Audit Committee.

Management

Organizational Structure The organizational structure of Mahmood Textile is divided into various departments reporting to the CEO and CFO. The departments are as follows: (i) Audit (ii) Taxation (iii) HR and Admin (iv) IT and ERP (v) Export and (vi) Finance

Management Team The Company CEO – Mr. Khawaja M. Iqbal – has been associated with the Company for over four decades and also acts as the group Chairman. Mr. Iqbal is supported by a team of seasoned professionals, most of whom have been associated with the Company for a reasonably long period of time.

Effectiveness Adequate IT infrastructure and related controls are maintained. There is preparation of regular reports regarding the Company's receivables and payables position, purchases and procurement, audit report, etc, to be submitted to higher management.

MIS The Company has deployed Oracle based ERP with daily and monthly MIS to ensure timely availability of information for effective decision making.

Control Environment Mahmood Textile is accredited with international certifications for compliance including ISO 9001. The company adheres to latest quality assurance standards for fabric production and trade in addition to employment of quality control procedures.

Business Risk

Industry Dynamics Textile exports of the country dropped by ~8% for 11MFY20 to stand at ~USD 11.6bln as compared to ~USD 12.6bln in 11MFY19 due to slowdown in demand for textile products internationally, instigated by Covid-19 led lockdowns in major export destinations. Going forward, prevailing uncertainty in the dynamics of textile sector due to Covid-19 outbreak globally, lifting of lockdowns in most countries, contraction in local and international demand is expected to affect the entire textile value chain. Locally, textile sector will find comfort in relief measures introduced by State Bank of Pakistan such as, deferment of loan payments for one year, low interest rates and salary refinance scheme.

Relative Position With 115,824 spindles and 196 looms, Mahmood Textile is one of the large players in the industry. Cumulatively the group owns ~300,000 spindles and 850 looms and is one of the biggest textile manufacturing groups in Pakistan

Revenues During 9MFY20, Mahmood Textile's topline amounted to PKR 19,889m (9MFY19: PKR 17,365m) growing by ~15% on the back of better prices and currency devaluation. The Company's topline predominately comprises yarn sales (~66%) followed by greige fabric (~28%). Export market made up ~84% of the total sales because of established overseas customer base and better margins on export sales.

Margins The Company's gross margin decreased to 8.6% in 9MFY20 (9MFY19: 11.6%) due to 18% increase in cost of sales, primarily on the back of higher raw material costs. Similarly, operating margin also decreased 4.3% (9MFY19: 7.5%) due to higher cost of sales, as well as, ~20% increase in the Company's operating expenses. During 9MFY20, the Company's net profit increased significantly to PKR 241m (9MFY19: PKR 39m) mainly due to increase in the share of profit from associates despite higher finance cost (9MFY20: PKR 1,172m 9MFY19: PKR 1,020m). Consequently, net profit margin improved to 1.2% (9MFY19: 0.2%).

Sustainability Mahmood Textile had to briefly shut down its operations as per government directive for some time. However, since the government lifted the lockdown, the Company has partially resumed its operations. However, full resumption of operations and recovery in sales of the Company remains unclear. The Company has opted to avail SBP initiatives to seek support in the short-term which will provide much-needed comfort to the cashflows.

Financial Risk

Working Capital Mahmood Textile's net working capital cycle increased slightly during 9MFY20 to 126days (9MFY19: 124days) due to higher inventory days (9MFY20: 92days, 9MFY19: 86days). On the other hand, short term borrowings decreased by ~24% to PKR 10,188m (9MFY19: PKR 13,385m) as the Company increased its reliance on long term borrowings to finance a part of its working capital needs. Short term borrowings are also used to fund short term investments, effectively creating negative room for further borrowing. The Company's room to borrow improved relatively to -4% (9MFY19: -25%) due to increase in net trade assets.

Coverages Free cash flows (FCFO) grew in 9MFY20 to ~PKR 1,864m (9MFY19: PKR 1,623m) factor of improved profits from operations. Due to increase in finance cost (9MFY20: PKR 1,172m, 9MFY19: PKR 1,020m), interest coverage ratio slightly decreased to 1.8x (9MFY19: 1.9x) while debt coverage ratio improved to 1.8x (9MFY19: 1.4x) as the Company opted to defer its principal repayments for one year under SBP's Covid-19 initiative.

Capitalization During 9MFY20, the Company's capital structure remained highly leveraged, despite decreasing to ~64% (9MFY19: ~78%). The Company's leveraging improved due to decrease in total borrowings to PKR 15,646m (9MFY19: PKR 16,841m) on account of reduction in short term borrowings which make up ~65% of total borrowings. Out of total long-term borrowings, ~20% (9MFY19: ~14%) comprises debt at SBP's concessionary rate. The Company has availed loan for salaries from SBP at a concessionary rate under SBP initiative for Covid-19.



Mahmood Textile Mills Limited Textile	Mar-20 9M	Jun-19 12M	Jun-18 12M	Jun-17 12M
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A BALANCE SHEET

1 Non-Current Assets	8,604	8,951	5,603	3,206
2 Investments	885	1,370	2,508	2,610
3 Related Party Exposure	4,286	3,889	2,167	1,984
4 Current Assets	12,588	11,056	7,927	6,571
<i>a Inventories</i>	5,766	7,593	4,223	3,336
<i>b Trade Receivables</i>	3,639	1,686	2,225	2,212
5 Total Assets	26,363	25,266	18,206	14,371
6 Current Liabilities	1,837	2,006	1,561	1,382
<i>a Trade Payables</i>	217	222	219	113
7 Borrowings	15,646	14,647	11,935	8,174
8 Related Party Exposure	48	49	5	30
9 Non-Current Liabilities	-	-	-	-
10 Net Assets	8,832	8,565	4,704	4,785
11 Shareholders' Equity	8,832	8,565	4,704	4,785

B INCOME STATEMENT

1 Sales	19,889	24,387	18,154	15,747
<i>a Cost of Good Sold</i>	(18,181)	(21,813)	(16,874)	(14,742)
2 Gross Profit	1,709	2,574	1,280	1,005
<i>a Operating Expenses</i>	(851)	(906)	(794)	(657)
3 Operating Profit	858	1,667	487	348
<i>a Non Operating Income</i>	677	921	544	589
4 Profit or (Loss) before Interest and Tax	1,534	2,588	1,030	938
<i>a Total Finance Cost</i>	(1,172)	(1,526)	(743)	(471)
<i>b Taxation</i>	(121)	(231)	(63)	(150)
6 Net Income Or (Loss)	241	831	225	316

C CASH FLOW STATEMENT

<i>a Free Cash Flows from Operations (FCFO)</i>	1,864	3,294	752	656
<i>b Net Cash from Operating Activities before Working Capital Changes</i>	1,420	702	41	68
<i>c Changes in Working Capital</i>	(1,663)	(1,771)	(1,325)	(1,667)
1 Net Cash provided by Operating Activities	(243)	(1,069)	(1,284)	(1,598)
2 Net Cash (Used in) or Available From Investing Activities	542	(1,613)	(2,323)	(1,509)
3 Net Cash (Used in) or Available From Financing Activities	(293)	2,675	3,626	3,095
4 Net Cash generated or (Used) during the period	5	(8)	19	(12)

D RATIO ANALYSIS

1 Performance				
<i>a Sales Growth (for the period)</i>	8.7%	34.3%	15.3%	15.2%
<i>b Gross Profit Margin</i>	8.6%	10.6%	7.1%	6.4%
<i>c Net Profit Margin</i>	1.2%	3.4%	1.2%	2.0%
<i>d Cash Conversion Efficiency (EBITDA/Sales)</i>	9.5%	14.9%	5.2%	5.2%
<i>e Return on Equity (ROE)</i>	3.7%	12.5%	4.7%	6.6%
2 Working Capital Management				
<i>a Gross Working Capital (Average Days)</i>	129	118	121	116
<i>b Net Working Capital (Average Days)</i>	126	114	117	113
<i>c Current Ratio (Total Current Assets/Total Current Liabilities)</i>	6.9	5.5	5.1	4.8
3 Coverages				
<i>a EBITDA / Finance Cost</i>	1.8	2.7	1.4	2.1
<i>b FCFO / Finance Cost+CMLTB+Excess STB</i>	1.8	1.5	0.4	1.0
<i>c Debt Payback (Total Borrowings+Excess STB) / (FCFO-Finance Cost)</i>	5.0	2.2	36.5	4.4
4 Capital Structure (Total Debt/Total Debt+Equity)				
<i>a Total Borrowings / Total Borrowings+Equity</i>	63.9%	63.1%	71.7%	63.2%
<i>b Short-Term Borrowings / Total Borrowings</i>	0.7	0.7	0.8	0.9
<i>c Average Borrowing Rate</i>	9.2%	10.2%	6.6%	4.8%

Credit Rating Scale & Definitions

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

Long Term Ratings		Short Term Ratings	
AAA	Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments	A1+	The highest capacity for timely repayment.
AA+ AA AA-	Very high credit quality. Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.	A1	A strong capacity for timely repayment.
A+ A A-	High credit quality. Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.	A2	A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.
BBB+ BBB BBB-	Good credit quality. Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.	A3	An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.
BB+ BB BB-	Moderate risk. Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.	B	The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.
B+ B B-	High credit risk. A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment.	C	An inadequate capacity to ensure timely repayment.
CCC CC C	Very high credit risk. Substantial credit risk “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.		
D	Obligations are currently in default.		



Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

Rating Watch Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating Watch may accompany Outlook of the respective opinion.

Suspension It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, e) the entity/issuer defaults, or/and f) PACRA finds it impractical to surveil the opinion due to lack of requisite information.

Harmonization A change in rating due to revision in applicable methodology or underlying scale.

Disclaimer: PACRA's ratings are an assessment of the credit standing of entities/issue in Pakistan. They do not take into account the potential transfer / convertibility risk that may exist for foreign currency creditors. PACRA's opinion is not a recommendation to purchase, sell or hold a security, in as much as it does not comment on the security's market price or suitability for a particular investor.

Rating Team Statements

(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

2) Conflict of Interest

- i. The Rating Team or any of their family members have no interest in this rating | Chapter III; 12-2-(j)
- ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)
- iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term "family members" shall include only those family members who are dependent on the analyst and members of the rating committee

Restrictions

- (3) No director, officer or employee of PACRA communicates the information, acquired by him for use for rating purposes, to any other person except where required under law to do so. | Chapter III; 10-(5)
- (4) PACRA does not disclose or discuss with outside parties or make improper use of the non-public information which has come to its knowledge during business relationship with the customer | Chapter III; 10-7-(d)
- (5) PACRA does not make proposals or recommendations regarding the activities of rated entities that could impact a credit rating of entity subject to rating | Chapter III; 10-7-(k)

Conduct of Business

- (6) PACRA fulfills its obligations in a fair, efficient, transparent and ethical manner and renders high standards of services in performing its functions and obligations; | Chapter III; 11-A-(a)
- (7) PACRA uses due care in preparation of this Rating Report. Our information has been obtained from sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA does not, in every instance, independently verifies or validates information received in the rating process or in preparing this Rating Report.
- (8) PACRA prohibits its employees and analysts from soliciting money, gifts or favors from anyone with whom PACRA conducts business | Chapter III; 11-A-(q)
- (9) PACRA ensures before commencement of the rating process that an analyst or employee has not had a recent employment or other significant business or personal relationship with the rated entity that may cause or may be perceived as causing a conflict of interest; | Chapter III; 11-A-(r)
- (10) PACRA maintains principal of integrity in seeking rating business | Chapter III; 11-A-(u)
- (11) PACRA promptly investigates, in the event of a misconduct or a breach of the policies, procedures and controls, and takes appropriate steps to rectify any weaknesses to prevent any recurrence along with suitable punitive action against the responsible employee(s) | Chapter III; 11-B-(m)

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- (12) PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA's opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate - signed with the entity being rated or issuer of the debt instrument, and fee mandate - signed with the payer, which can be different from the entity
- (13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers' associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)
- (14) PACRA discloses that no shareholder directly or indirectly holding 10% or more of the share capital of PACRA also holds directly or indirectly 10% or more of the share capital of the entity which is subject to rating or the entity which issued the instrument subject to rating by PACRA; | Reference Chapter III; 12-2-(f)
- (15) PACRA ensures that the rating assigned to an entity or instrument is not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship | Chapter III; 12-2-(i)
- (16) PACRA ensures that the analysts or any of their family members shall not buy or sell or engage in any transaction in any security which falls in the analyst's area of primary analytical responsibility. This clause shall, however, not be applicable on investment in securities through collective investment schemes. | Chapter III; 12-2-(l)
- (17) PACRA has established policies and procedure governing investments and trading in securities by its employees and for monitoring the same to prevent insider trading, market manipulation or any other market abuse | Chapter III; 11-B-(g)

Monitoring and review

- (18) PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the issuer, the security arrangement, the industry etc., is disseminated to the market, immediately and in effective manner, after appropriate consultation with the entity/issuer; | Chapter III | 18-(a)
- (19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)
- (20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)
- (21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

Probability of Default

(22) PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(F-VII)

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