



The Pakistan Credit Rating Agency Limited

## Rating Report

### GuarantCo Limited

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#### Rating History

Dissemination Date	Long Term Rating	Short Term Rating	Outlook	Action	Rating Watch
28-Jun-2019	AAA	A1+	Stable	Maintain	-
31-Dec-2018	AAA	A1+	Stable	Maintain	-
18-May-2018	AAA	A1+	Stable	Maintain	-
29-Sep-2017	AAA	A1+	Stable	Maintain	-
13-Jan-2017	AAA	A1+	Stable	Maintain	-

#### Rating Rationale and Key Rating Drivers

GuarantCo Limited, an international Joint Venture development financial institution, is the local currency guarantee arm of the Private Infrastructure Development Group (PIDG). It is directly and indirectly owned by five highly rated sovereigns. Support of the sponsors is evident from injections by Australian government's Department of Foreign Affairs (DFAT) and callable capital from the UK. GuarantCo mainly operates in low income, below investment grade countries. Its objective is to facilitate flow of debt capital to projects having bearing on infrastructure and a positive long term impact by offering credit guarantees. GuarantCo is cautiously building its guarantee portfolio with adequate emphasis on diversification: geographical, entity and sector. The company's portfolio is tilted to Africa, although GuarantCo is focusing to gain more exposure in Asia. Recently, enhanced portfolio in India is evident of the same. Good investment income is supplementing core business over the years. Profitability has remained weak over the last few years given GuarantCo issuing guarantees for loans and bonds in emerging markets. Liquidity and capitalization indicators remained good. GuarantCo Management Company, a fully owned subsidiary of Cardano Development, is the fund manager responsible for GuarantCo's commercial operations. The contract has been assigned for relatively a longer period which is expected to help the management, to pursue a well-conceived strategy to achieve profitability in the near term.

GuarantCo's ratings are dependent on its robust ownership structure. The Company's ability to achieve desired growth in its guarantee portfolio is important to pull off from bottom-line losses. Meanwhile, close monitoring of asset quality remains critical.

#### Disclosure

<b>Name of Rated Entity</b>	GuarantCo Limited
<b>Type of Relationship</b>	Solicited
<b>Purpose of the Rating</b>	Entity Rating
<b>Applicable Criteria</b>	Methodology   Financial Institution(Jun-18),Methodology   Criteria   Rating Modifier(Jun-18),Methodology   Correlation Between Long-Term And Short-Term Rating Scale(Jun-18)
<b>Related Research</b>	Sector Study   Credit Guarantee Institutions(Jun-19)
<b>Rating Analysts</b>	Sehar Fatima   sehar.fatima@pacra.com   +92-42-35869504



## Profile

**Structure** GuarantCo Limited (GuarantCo) was incorporated in Port Louis, Mauritius on August 25, 2005 as an unlisted company.

**Background** GuarantCo is a Joint Venture Financial Institution with international operations. GuarantCo's registered office is located in Mauritius.

**Operations** The key objectives of establishing the entity are to, i) support infrastructure projects in low income countries via guarantee provisions which in turn, enable the said projects to raise debt financing and, ii) development of local financial debt markets. Thus, GuarantCo facilitates to bridge the funding gap that the local debt market would fail to meet due to capacity constraints, exposure limits and other covenants.

## Ownership

**Ownership Structure** The ultimate ownership of GuarantCo lies with five governments United Kingdom, Netherlands, Sweden, Switzerland, and Australia. Shareholders are five highly rated sovereigns - United Kingdom (AA by Fitch), Switzerland (AAA by Fitch), Sweden (AAA by Fitch), Netherlands (AAA by Fitch), and Australia (AAA by S&P). With the exception of the Netherlands Development Finance Company (FMO), which contributes 11% of GuarantCo's total paid-in capital, the agencies act jointly under the umbrella of the Private Infrastructure Development Group (PIDG).

**Stability** The company's ownership structure is expected to remain the same in foreseeable future.

**Business Acumen** The business acumen is considered strong as PIDG and FMO are associated with same business.

**Financial Strength** PIDG with consolidated strength of eight members is a donor financed trust while FMO is a development bank (51% owned by the Dutch government through Dutch Ministry of Foreign Affairs). Capital injections by sponsors on continuous basis signifies commitment to support. Although, no formal commitment exists, the likelihood of support from the sponsors is high in case of need.

## Governance

**Board Structure** GuarantCo's five-member BoD comprises qualified professionals with emerging and frontier market experience. The board comprises all non-executive directors.

**Members' Profile** Ms. Yukiko Omura has replaced outgoing chairman Mr. Andy Bainbridge as the chairperson of the board last year. Ms. Yukiko Omura carries three decades of experience in multilateral development agencies and leading investment banks.

**Board Effectiveness** Currently, there are no board committees in place.

**Financial Transparency** The Company's auditors, Ernst & Young, are among well reputed audit firms internationally. The Auditors have expressed an unqualified opinion on the company's financial accounts for CY18.

## Management

**Organizational Structure** Management of guarantee portfolio is outsourced to GuarantCo Management Company Limited (GMCL), a fully owned subsidiary of Cardano Development. Treasury investment book is subcontracted to PIMCO and Fidelity.

**Management Team** Mr. Lasitha Parera, the CEO, joined GuarantCo in 2009 and was previously the Chief Investment Officer handling origination activities globally. The entire reporting line of GuarantCo terminates into CEO. The entire management team of the company carries extensive experience which bodes well for risk profile of the company.

**Effectiveness** On May 9, 2016 GuarantCo Management Company Limited (GMC) took over the management agreement from Frontier Markets Fund Manager Limited (FMFML) – the manager of GuarantCo since 2006. GMC is a 100% subsidiary of Cardano Development. The scope of GMC's core responsibilities is to; identify new business opportunities ensuring compliance with related policies, make business plan and budget; performing due diligence and negotiate arrangements of new guarantees to be initiated; and continuous review and management of business portfolio and guarantee products.

**MIS** Various manuals and policies have been put in place by the PIDG to overlook all management functions.

**Risk Management Framework** RMF comprehensively covers; i) measurement tools/models (Project rating model), ii) establishment of limits (guarantees, investments), and iii) policies and procedural manuals related to overall risk management. RMF has developed Guarantee Policy and operational guidelines which covers credit, market, liquidity and operational risks and will be consistent with PIDG operational policies and procedures.

## Business Risk

**Industry Dynamics** Credit Guarantee Institutions (CGIs) facilitate lending by providing credit guarantees against the risk of default of issuers. These guarantees help these entities in raising debt from financial institutions. Thus CGIs are vital source of financial assistance to these entities. Globally, most CGIs are mandated to promote business, financial markets and infrastructure development activities mainly in less developed segments.

**Relative Position** GuarantCo is a Small specialized financial guarantor. It issues guarantees to enhance the credit quality of debt instruments, mainly loans and bonds issued in local currency to finance infrastructure projects in emerging markets.

**Revenues** GuarantCo's revenue source comprises two streams: (i) guarantee income (fees received from its clients on the committed guarantees) and (ii) income on its investment portfolio. During CY18, realized fees on guarantee contracts at FVTPL stood at USD 11.6mln (CY17: USD 11.6mln); remained largely same.

**Performance** During CY18, net income from portfolio stood at USD 5.4mln (CY17: USD 9.4mln), down 42% YoY primarily attributable to impairments and adjustments of expected credit losses. The finance income stood at USD 3.5mln (CY17: USD 5.0mln), down 29% YoY. After incorporating operating expenses, the net loss for the year was booked at USD 4.8mln (CY17: Profit of USD 3.3mln).

**Sustainability** Currently, almost half of GuarantCo's revenue comes from Africa as per its mandate. Furthermore, focus on Asia is planned in near future supported by expanding outreach. The company has target of increasing the guarantee portfolio to USD 1bln by end-2020. However, improvement in quality of underperforming portfolio remains a major challenge.

## Financial Risk

**Credit Risk** Diverse high credit risk guarantee portfolio focus towards countries below investment grade as per mandate. During CY18, the overall quality of asset book remained manageable (Infection ratio - 9MCY18: 9.9%, CY17: 9.9%; CY16: 17.2%, CY15: 13.1%). The company prudently maintained its high provisioning against the non performing book in last few years.

**Market Risk** Current portfolio is spread across seventeen countries and nine sectors. The current portfolio size as at end-Dec18 stood at USD 789.2mln (end-Dec17: USD 579.3mln, end-Dec16: USD 456.4mln), up 36% YoY. The country wise segregation analysis reveals highest concentration in India (Dec18: 29%; Dec17: 18%) followed by Nigeria (Dec18: 17%, Dec17: 24%). Sector wise highest concentration lies in energy supply (Dec18: 31%, Dec17: 30%), followed by transportation (Dec18: 18%, Dec17: 17%).

**Liquidity And Funding** Strong liquidity profile reflected by sizable liquid assets on the book.

**Capitalization** Sound capitalization level as evident by healthy capital to guarantee portfolio. Callable-capital facility by DFID and a standby facility by FMO is available. The USD 30mln facility by FMO, which was finalized in CY16, upon utilization, will be converted into debt. Additionally, the USD 50mln (GBP 40mln) facility provided by UK (DFID), is signed by DFID and has been made available for utilization under the GuarantCo's funding agreement in 2017.



## GuarantCo Limited

Balance Sheet	31-Dec-18	31-Dec-17	31-Dec-16
	<i>Annual</i>	<i>Annual</i>	<i>Annual</i>
<b>ASSETS</b>			
<b>Earning Assets</b>			
1. Deposits with Banks	62,077	48,716	46,250
2. Investments	213,259	223,354	213,442
3. Gaurantee Contracts	13,117	16,475	-
Trade and other receivables	7,351	7,970	13,712
Deferred expenses	237	135	-
Deferred Tax	-	-	-
<b>TOTAL ASSETS</b>	<b>296,040</b>	<b>296,649</b>	<b>273,404</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
1. Derivative Financial Instruments	3	503	-
2. Financial Guarantee Contracts & Facility Agreements FVTPL	19,240	16,313	-
3. Trade and other payables	4,299	5,299	2,688
4. Provision - Guarantee payable	-	-	10,194
<b>Other Liabilities</b>	2,009	1,290	4,855
<b>EQUITY</b>			
<b>TOTAL EQUITY</b>	270,489	273,245	255,668
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>296,040</b>	<b>296,649</b>	<b>273,404</b>

**INCOME STATEMENT**

	31-Dec-18	31-Dec-17	31-Dec-16
Portfolio Revenue - Net	5,437	9,473	8,207
Finance Income	3,497	4,921	6,380
Fund Manager Fee & Administrative expenses	(13,500)	(10,825)	(11,377)
Profit Before Taxation	(4,565)	3,569	(4,019)
Taxation	(190)	(247)	(59)
<b>Net Income</b>	<b>(4,756)</b>	<b>3,322</b>	<b>(3,286)</b>

**RATIO ANALYSIS**

	31-Dec-18	31-Dec-17	31-Dec-16
<b>Profitability Ratios</b>			
1. ROE	-1.7%	1.2%	-1.3%
<b>Liquidity Ratios</b>			
1. Liquid Assets/Gross Guarantees	121.7%	113.6%	90.6%
2. Liquid Assets/Equity	23.0%	17.9%	101.6%
<b>Capital Adequacy</b>			
1. Equity/Total Assets	91.4%	92.1%	97.1%
2. Equity/Gross Guarantees	119.5%	113.9%	89.2%

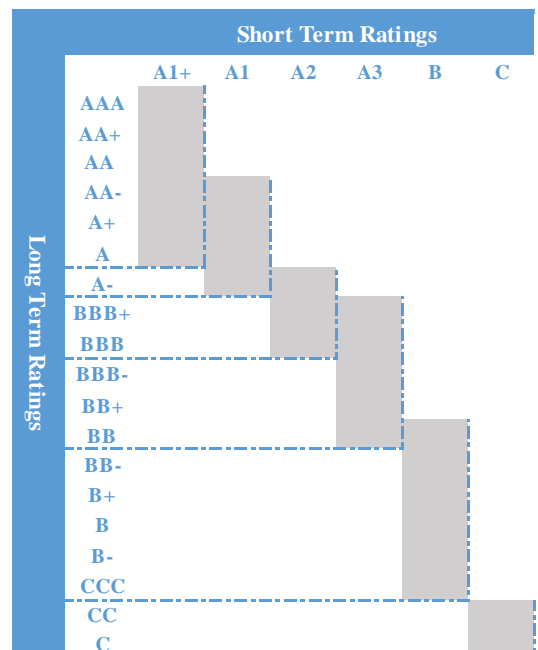
GuarantCo Limited

June 2019

## Credit Rating Scale & Definitions

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

Long Term Ratings		Short Term Ratings	
<b>AAA</b>	<b>Highest credit quality.</b> Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments	<b>A1+</b>	The highest capacity for timely repayment.
<b>AA+</b> <b>AA</b> <b>AA-</b>	<b>Very high credit quality.</b> Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.	<b>A1</b>	A strong capacity for timely repayment.
<b>A+</b> <b>A</b> <b>A-</b>	<b>High credit quality.</b> Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.	<b>A2</b>	A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.
<b>BBB+</b> <b>BBB</b> <b>BBB-</b>	<b>Good credit quality.</b> Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.	<b>A3</b>	An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.
<b>BB+</b> <b>BB</b> <b>BB-</b>	<b>Moderate risk.</b> Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.	<b>B</b>	The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.
<b>B+</b> <b>B</b> <b>B-</b>	<b>High credit risk.</b> A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment.	<b>C</b>	An inadequate capacity to ensure timely repayment.
<b>CCC</b> <b>CC</b> <b>C</b>	<b>Very high credit risk.</b> Substantial credit risk “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.		
<b>D</b>	Obligations are currently in default.		



**Outlook (Stable, Positive, Negative, Developing)** Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

**Rating Watch** Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating Watch may accompany Outlook of the respective opinion.

**Suspension** It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

**Withdrawn** A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, e) the entity/issuer defaults, or/and f) PACRA finds it impractical to surveil the opinion due to lack of requisite information.

**Harmonization** A change in rating due to revision in applicable methodology or underlying scale.

**Disclaimer:** PACRA’s ratings are an assessment of the credit standing of entities/issue in Pakistan. They do not take into account the potential transfer / convertibility risk that may exist for foreign currency creditors. PACRA’s opinion is not a recommendation to purchase, sell or hold a security, in as much as it does not comment on the security’s market price or suitability for a particular investor.

### **Rating Team Statements**

(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

### **2) Conflict of Interest**

i. The Rating Team or any of their family members have no interest in this rating | Chapter III; 12-2-(j)

ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)

iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term "family members" shall include only those family members who are dependent on the analyst and members of the rating committee

### **Restrictions**

(3) No director, officer or employee of PACRA communicates the information, acquired by him for use for rating purposes, to any other person except where required under law to do so. | Chapter III; 10-(5)

(4) PACRA does not disclose or discuss with outside parties or make improper use of the non-public information which has come to its knowledge during business relationship with the customer | Chapter III; 10-7-(d)

(5) PACRA does not make proposals or recommendations regarding the activities of rated entities that could impact a credit rating of entity subject to rating | Chapter III; 10-7-(k)

### **Conduct of Business**

(6) PACRA fulfills its obligations in a fair, efficient, transparent and ethical manner and renders high standards of services in performing its functions and obligations; | Chapter III; 11-A-(a)

(7) PACRA uses due care in preparation of this Rating Report. Our information has been obtained from sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA does not, in every instance, independently verifies or validates information received in the rating process or in preparing this Rating Report.

(8) PACRA prohibits its employees and analysts from soliciting money, gifts or favors from anyone with whom PACRA conducts business | Chapter III; 11-A-(q)

(9) PACRA ensures before commencement of the rating process that an analyst or employee has not had a recent employment or other significant business or personal relationship with the rated entity that may cause or may be perceived as causing a conflict of interest; | Chapter III; 11-A-(r)

(10) PACRA maintains principal of integrity in seeking rating business | Chapter III; 11-A-(u)

(11) PACRA promptly investigates, in the event of a misconduct or a breach of the policies, procedures and controls, and takes appropriate steps to rectify any weaknesses to prevent any recurrence along with suitable punitive action against the responsible employee(s) | Chapter III; 11-B-(m)

### **Independence & Conflict of interest**

(12) PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA's opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate - signed with the entity being rated or issuer of the debt instrument, and fee mandate - signed with the payer, which can be different from the entity

(13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers' associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)

(14) PACRA discloses that no shareholder directly or indirectly holding 10% or more of the share capital of PACRA also holds directly or indirectly 10% or more of the share capital of the entity which is subject to rating or the entity which issued the instrument subject to rating by PACRA; | Reference Chapter III; 12-2-(f)

(15) PACRA ensures that the rating assigned to an entity or instrument is not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship | Chapter III; 12-2-(i)

(16) PACRA ensures that the analysts or any of their family members shall not buy or sell or engage in any transaction in any security which falls in the analyst's area of primary analytical responsibility. This clause shall, however, not be applicable on investment in securities through collective investment schemes. | Chapter III; 12-2-(l)

(17) PACRA has established policies and procedure governing investments and trading in securities by its employees and for monitoring the same to prevent insider trading, market manipulation or any other market abuse | Chapter III; 11-B-(g)

### **Monitoring and review**

(18) PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the issuer, the security arrangement, the industry etc., is disseminated to the market, immediately and in effective manner, after appropriate consultation with the entity/issuer; | Chapter III | 18-(a)

(19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)

(20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)

(21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

### **Probability of Default**

(22) PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(F-VII)

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