

Profile & Ownership

- Mobilink Microfinance Bank (formerly known as Waseela Microfinance) commenced operations in May 2012 as a nationwide microfinance bank
- The Bank is a wholly owned subsidiary of Global Telecom Holding (GTH), which in turn, is majority owned by Veon (formerly Vimplecom) – one of the world's leading telecom groups. Vimplecom also owns Jazz (formerly Mobilink), Pakistan's largest teleco and the bank's super-agent in branchless banking (BB)

Governance & Management

- BoD comprises of three directors Jazz executive as representative of GTH and two independent members
- Mr. Amir Hafeez Ibrahim – CEO Mobilink – assumed charge as board Chairman in Jul16; associated with BoD since Jul15.
- Mr. Ghazanfar Azzam – the President/CEO – an experienced microfinance and commercial banker is assisted by a qualified management team
- There has been recent changes in organogram to bring clarity of focus and efficiency in role transition; team cohesiveness remains important

Risk Management

- Separate Risk Management department overseeing various risks including credit, operational and market risks
- The bank maintains sound technological infrastructure; Temenos (T24) is its core banking software
- Branchless Banking services, branded as Mobicash, are offered through a strategic alliance with Pakistan's largest telecom operator Pakistan Mobile Communications Limited (Mobilink)
- Deposits of branchless banking increased to ~PKR 6bln (40% of BB industry) at end Jun-17. JazzCash (formerly known as MobiCash) has a network of ~71,847 agents (end-Jun17)

Asset Risk

- In Jun17, loan book reported a momentous growth (107%) to clock in at PKR 7.6bln
- Average loan size is greater than industry; overall portfolio mix remained tilted towards agricultural loans followed by livestock, and micro enterprise loans.
- Bank continues to maintain strong asset quality (impaired lending: 0.2%). Nevertheless, pursuing growth strategy, maintaining quality of its loan book becomes more important
- Digital Banking would continue to remain in focus, while maintaining the current portfolio

Performance

- With increasing core microfinance business, Mobilink Bank achieved a market share of 4% in the total GLP of the MFP industry and 11% on the savings side
- Increased lending activity and expanded investment book resulted into hefty growth in earning assets to reach at ~PKR 18.4bln; Spreads for the period remained same (11%)
- Subsequently, NII improved to PKR 877mln (up 154%). BB income, comprising 21% of total net revenue, (decreased by 6% YoY) continued to support the revenues
- Though non-markup expenses increased (~39% YoY), in line with the bank's growth mode, bottom-line remained positive (PKR 229mln)
- Going forward, the bank needs to keep up with the increasing trend line along with maintaining the quality for enhancing market outreach and hence its market share.

Funding and Capital

- Funding mix entirely constitutes deposits, which grew multifold to report at PKR 15.7bln at end-Jun17.
- Growth was mainly fueled by demand deposits (54% of total deposits), particularly BB contributing 39% in total deposits
- Proportion of CASA remained high (81%) - though decreased YoY
- Liquidity profile remained strong (liquid asset/deposits and borrowings: 78.6% at end-Jun17)
- With momentous growth, internal capital generation improved to 37%
- The bank's capital adequacy ratio (CAR) plunged to 15.3% at end-Dec16- a factor of significant growth in unsecured loans. However, this leaves no cushion when compared with minimum CAR requirement of 15% under SBP regulations.

RATING RATIONALE

The ratings take comfort from the relationship of Mobilink Microfinance Bank (formerly known as Waseela Microfinance Bank) with a leading global telecom group - Veon (formerly Vimplecom) - and with Pakistan's largest cellular operator – Jazz (formerly Mobilink). Sponsor's commitment to the bank has been witnessed in the form of both technical knowledge transfer and financial support. Ensuing synergies are likely to strengthen the bank's penetration in target markets. Leveraging on the sponsors network and renowned brand name (JazzCash), Branchless Banking domain is being reinforced with aiming to expand M-wallets accounts; 40% share in Jun'17 of industry's BB deposits. Simultaneously, the bank is aggressively increasing the core microfinance business and achieved a market share of 4% in the total GLP of the MFP industry. Although presently the operational costs are towards higher end, volumes from expansion activities should positively impact the cost structure. So far, overall asset quality is good, but this requires careful monitoring particularly against concentration – product, geography, or consumer. Overall deposit base has reported hefty growth, mainly fuelled by demand deposit and BB (contributing 39% in total deposits). Despite the growth trend, deposit base is not seasoned enough as compared to other deposit mobilization institutions. Significant growth in risk assets is fast consuming bank's CAR. Although ensuing profits would provide room, the bank needs to infuse fresh capital. The parent has injected PKR 1.3bln, related modalities to convert it to capital are in process. Going forward, growth in active m-wallet users is targeted while management is also working on payment platform and digital lending initiatives.

KEY RATING DRIVERS

Sustaining the growth trend while enhancing its market outreach remains central for the ratings. Given the expansion strategy of the bank, related risks mainly credit quality needs to be monitored carefully. With the competitive landscape, effective execution of business strategy and cohesiveness in management team remain important while maintaining the overall risk profile of the bank.



| BALANCE SHEET | 30-Jun-17 | 31-Dec-16 | 31-Dec-15 |
|--|------------------|------------------|------------------|
| Earning Assets | | | |
| Advances | 7,581 | 5,932 | 1,350 |
| Investments (Government Securities) | 6,957 | 1,495 | 125 |
| Deposits with Banks | 3,824 | 4,743 | 2,402 |
| | 18,362 | 12,170 | 3,878 |
| Non Earning Assets | | | |
| Non-Earning Cash | 1,631 | 748 | 267 |
| Net Non-Performing Finances | (122) | (73) | (8) |
| Fixed Assets & Others | 1,851 | 1,389 | 754 |
| | 3,359 | 2,064 | 1,013 |
| TOTAL ASSETS | 21,721 | 14,234 | 4,891 |
| Funding | | | |
| Deposits | 15,784 | 10,306 | 3,197 |
| Branch Banking | 9,628 | 6,187 | 1,616 |
| Branchless Banking | 6,156 | 4,119 | 1,581 |
| Borrowings | - | - | - |
| | 15,784 | 10,306 | 3,197 |
| Non Interest Bearing Liabilities | 3,190 | 1,408 | 693 |
| TOTAL LIABILITIES | 18,974 | 11,714 | 3,890 |
| EQUITY (including revaluation surplus) | 2,748 | 2,519 | 1,000 |
| Deferred Grants | - | - | - |
| Total Liabilities & Equity | 21,721 | 14,233 | 4,891 |
| INCOME STATEMENT | 30-Jun-17 | 31-Dec-16 | 31-Dec-15 |
| Interest / Mark up Earned | 1,112 | 1,241 | 353 |
| Interest / Mark up Expensed | (236) | (255) | (55) |
| Net Interest / Markup revenue | 877 | 986 | 299 |
| Branchless Banking Income (excluding admin expenses) | 245 | 529 | 482 |
| Other Operating Income | 103 | 178 | 49 |
| Total Revenue | 1,224 | 1,693 | 830 |
| Other Income | 1 | - | - |
| Non-Interest / Non-Mark up Expensed | (820) | (1,291) | (1,018) |
| Pre-provision operating profit | 404 | 402 | (188) |
| Provisions | (59) | (67) | (5) |
| Pre-tax profit | 346 | 335 | (194) |
| Taxes | (117) | (104) | 157 |
| Net Income | 229 | 231 | (37) |
| Ratio Analysis | 30-Jun-17 | 31-Dec-16 | 31-Dec-15 |
| Performance | | | |
| ROE | 17.4% | 13.1% | -3.7% |
| Cost-to-Total Net Revenue | 67.0% | 76.3% | 122.7% |
| Provision Expense / Pre Provision Profit | 14.5% | 16.7% | -2.7% |
| Capital Adequacy | | | |
| Equity/Total Assets | 12.6% | 17.7% | 20.4% |
| Capital Adequacy Ratio as per SBP | 0.0% | 15.3% | 44.7% |
| Funding & Liquidity | | | |
| Liquid Assets / Deposits and Borrowings | 78.6% | 67.8% | 87.4% |
| Advances / Deposits | 47.3% | 56.9% | 42.0% |
| CASA deposits / Total Customer Deposits | 80.7% | 77.3% | 94.1% |
| Intermediation Efficiency | | | |
| Asset Yield | 14.6% | 15.5% | 12.1% |
| Cost of Funds | 3.6% | 3.8% | 2.4% |
| Spread | 11.0% | 11.7% | 9.6% |
| Outreach | | | |
| Branches | 60 | 51 | 41 |

CREDIT RATING SCALE & DEFINITIONS

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

| LONG TERM RATINGS | | SHORT TERM RATINGS |
|--------------------------|---|---|
| AAA | Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments. | <p>A1+: The highest capacity for timely repayment.</p> <p>A1: A strong capacity for timely repayment.</p> <p>A2: A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.</p> <p>A3: An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.</p> <p>B: The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.</p> <p>C: An inadequate capacity to ensure timely repayment.</p> |
| AA+ | Very high credit quality. Very low expectation of credit risk. | |
| AA | Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. | |
| AA- | | |
| A+ | High credit quality. Low expectation of credit risk. | |
| A | The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions. | |
| A- | | |
| BBB+ | Good credit quality. Currently a low expectation of credit risk. | |
| BBB | The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity. | |
| BBB- | | |
| BB+ | Moderate risk. Possibility of credit risk developing. | |
| BB | There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met. | |
| BB- | | |
| B+ | High credit risk. | |
| B | A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment. | |
| B- | | |
| CCC | Very high credit risk. Substantial credit risk | |
| CC | “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default. | |
| C | | |
| D | Obligations are currently in default. | |

Outlook (Stable, Positive, Negative, Developing)
Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

Rating Watch
Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating Watch may accompany Outlook of the respective opinion.

Suspension
It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn
A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, e) the entity/issuer defaults, or/and f) PACRA finds it impractical to surveil the opinion due to lack of requisite information

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Name of Issuer
Sector
Type of Relationship
Purpose of the Rating

Mobilink Microfinance Bank Limited
 Microfinance
 Solicited
 Independent Risk Assessment

Rating History

| Dissemination Date | Long Term | Short Term | Outlook | Action |
|--------------------|-----------|------------|----------|------------|
| 26-Oct-17 | A | A1 | Stable | Maintained |
| 28-Apr-17 | A | A1 | Stable | Maintained |
| 05-Aug-16 | A | A1 | Stable | Upgrade |
| 25-Mar-16 | A- | A2 | Stable | Maintained |
| 25-Mar-15 | A- | A2 | Stable | Upgrade |
| 29-Apr-14 | BBB+ | A2 | Positive | Maintained |

Related Criteria and Research

Rating Methodology
 Sector Research

Microfinance Institution
 Microfinance | Viewpoint | Feb-17

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[Rating Team Statement](#)

Rating Procedure

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[Probability of Default \(PD\)](#)

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