

Fertilizers Sector in Pakistan

- Cultivating Economy

October 2015



Significance of Fertilizers

Fertilizers is the most significant and expensive agricultural input

Increased Agri production and higher crop yield is essential for food security Agriculture (Agri) accounted for 21% of GDP in FY15

Agri is important for Food Security and reducing poverty | political interests

Crop yield (30% - 50%) is dependent upon balanced use of fertilizers; One kg of fertilizers nutrients produces

- > 8 kgs of cereals (Wheat, Maize and rice)
- > 2.5 kgs of cotton
- > 114 kgs of stripped sugarcane

Nutrient deficiency in soil of Pakistan is met through fertilizers

- ➤ Nitrogen Deficiency: 100% of soil
- > Phosphorus Deficiency: 80% 90% of soil
- ➤ Potassium Deficiency: 30% of soil

Urea |

Performance

Fertilizers Sector | Competitive Analysis

Gas Distribution Companies | Natural Gas Controlled by GoP

- **SNGPL**
- Mari Petroleum
- SSGC

Government regulated prices and supplies | Controlled **Sector Allocation**

Substitutes

(Not feasible) Coal

High Bargain Power

Nine companies

demonstrated capacity of 9.4mln Tons per annum

93%² of Industry's Capacity owned by three strong groups

- Fauji's 41%, Fatima 28%, Engro 24%
- Retains ability to pass on cost hikes, however, constraint with few limitations

Industry Structure **Oligopoly**

Customers

Manufacturer

Dealers

~ 10,000

Farmers

- Companies select dealers and train them | Dealers buy on cash in advance
- Farmers buy from dealers against credit | SBP's Agricultural Credit 9MFY15 PKR 326bln (65% of annual target of PKR 500bln)

Substitutes

No

Low Bargain Power

Competitive **Significance** Analysis

Capacities

Raw Material Gas Supply Situation

Urea | **Performance**

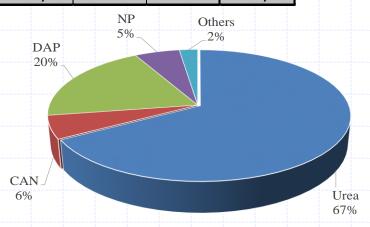
DAP | **Performance**

Risk **Profile**

Fertilizers Sector | Capacities ²

	Fertil	izer Industr	y Demons	strated Ca	pacities (thou	ısand MT p	.a.)			
		Nitroge	nous Fert	ilizers	Phosphatic	Complex	Fertilizers			Dans and
Group's Name	Company's Name	Urea	Urea Market share	CAN	DAP	NP	Others (SSP)	Grand Total	Plant Location	Brand Name
	Fauji (FFC)	2,500	36%	-	-	-	-	2,500	1 & 2 - RYK 3-Ghotki	Sona
Fauji's	FFBL	700	10%	-	670	-	-	1,370	Port Qasim Karachi	Sona
^	Sub-Total	3,200	46%	-	670	-	-	3,870		
Engro	Engro Fertilizer	2,275	33%		-		-	2,275	Base Plant & Enven - Dharki	Engro
^	Fatima	500	7%	420	-	360	-	1,280	Rahim Yar Khan	SarSabz
Fatima	Pakarab	92	1%	450	-	350	-	892	Multan	SarSabz
Fatillia	DH Fertilizers	446	6%	-	-	-	-	446	Sheikhupura	Bubber Sher
^	Sub-Total	1,038	15%	870	-	710	-	2,618		
4	Agritech	433	6%	-	-	ı	81	514	Urea-Mianwali SSP-Hazara	Tara
	Others	-		_	-	-	162	162	Jaranwala Punjab	None
Gran	d Total	6,946	100%	870	670	710	243	9,440		
Dem	and CY14	5,631		480	1,655	470	193	8,430		





Raw Material | **Gas Supply Capacities** Situation

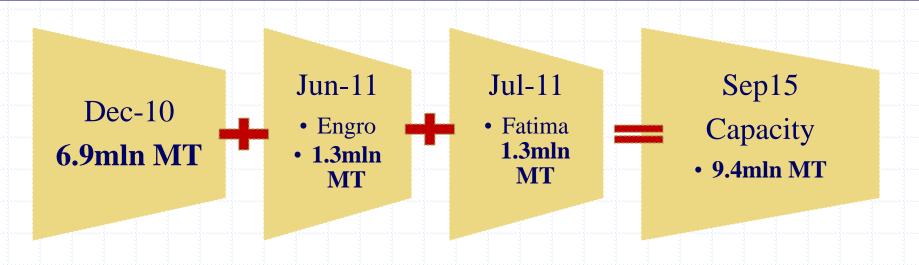
Urea | **Performance** DAP |

PACRA

Significance

Fertilizers Sector | Capacities²

Capacity Expansion in latest 5 years — Majorly Nitrogenous Fertilizer



Despite Capacity Expansion, enabling excess supply over demand, the Industry continued to import urea due to shortage of vital raw material – Natural Gas.

Raw Material |

Gas Supply

Situation

Competitive Analysis Capacities

Urea | Performance

DAP | Performance

Raw Material | **Gas Supply Situation**Scarce resource in Pakistan

(Quantity in mmcfd)	FY12	FY13	FY14
Allocated Gas to Fertilizer Manufacturers ²	822	822	822
Gas Supplied – Actual ⁴	595	521	597
Less Temporary Gas (Guddu Power Plant)			(60)
	595	521	537
Shortfall (adj by Guddu)	227	301	225 (285)
%age shortfall	28%	37%	27%(35%)

	Urea	Capacity utilization 5a			
Gas Network	Capacity (000'Tons)	CY13	CY14	9MCY15	
Mari Petroleum*	4,300	94%	95%	101%	
Sui Northern Gas (SNGPL)	1,946	28%	32%	31%	
Sui Southern Gas (SSGC)	700	32%	30%	38%	
				75%	
Total *Engro's now plant Envon sw	6,946	70%	71%		

Sector (Priority)	Allocation %
Domestic (1)	20%
Power (2)	30%
Fertilizer (3)	18%

Raw Material Gas Supply Situation

Urea | Performance DAP | Performance Risk Profile



UREA Performance

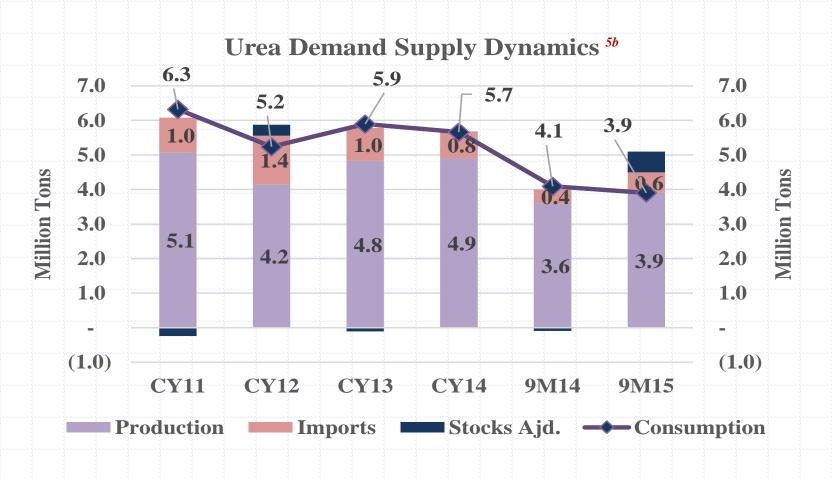
Country's largest selling Nitrogenous Fertilizer

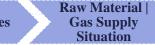
Raw Material | Gas Supply Situation

DAP | Performance

Urea Industry

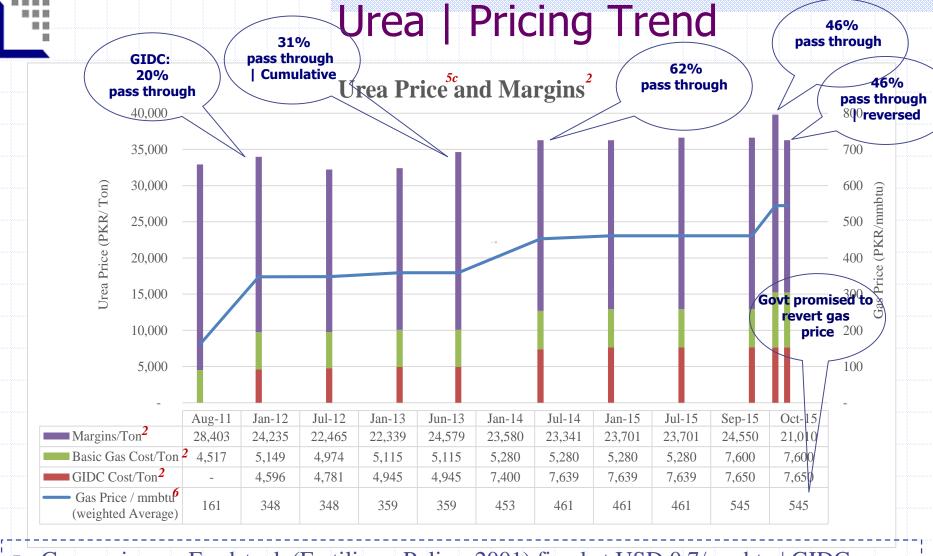
Supply deficit continued to be met through imports





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Analysis



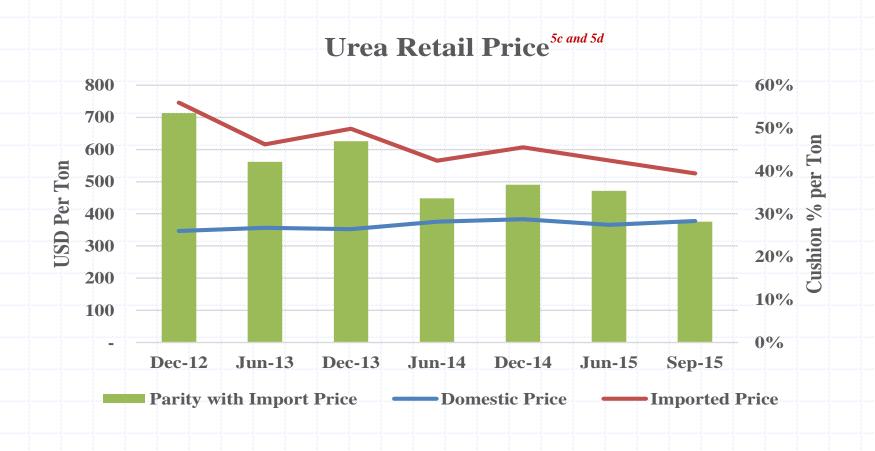
- Concessionary Feedstock (Fertilizers Policy, 2001) fixed at USD 0.7/mmbtu | GIDC differential (PKR 300/mmbtu) abolished | Stay Order from High Court
- GIDC Benefit for New Urea plants → cost saving of PKR 6,900 per ton (PKR 345/bag)

Significance

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Urea Price Declining Parity with Import Price



Competitive Analysis

Significance

Capacities

Raw Material | Gas Supply Situation

Urea | Performance

DAP | Performance Risk Profile



DAP Performance

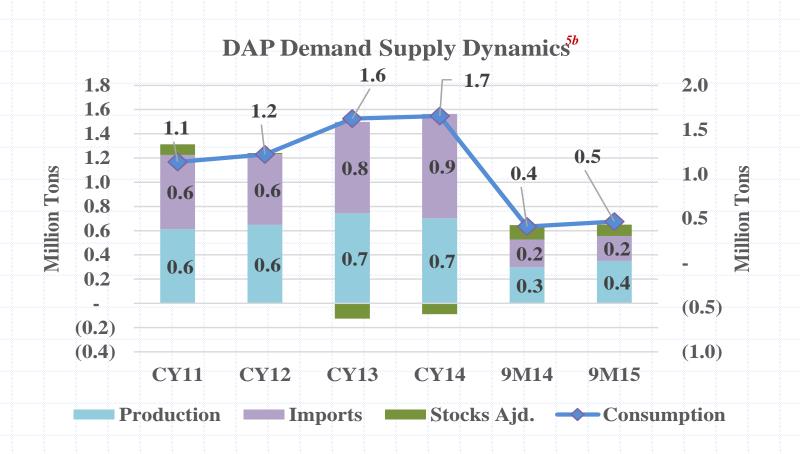
Country's largest selling Phosphate Fertilizer

Raw Material | **Gas Supply** Situation

DAP | Urea | **Performance**



DAP Industry – Subsidy announced after 5yrs



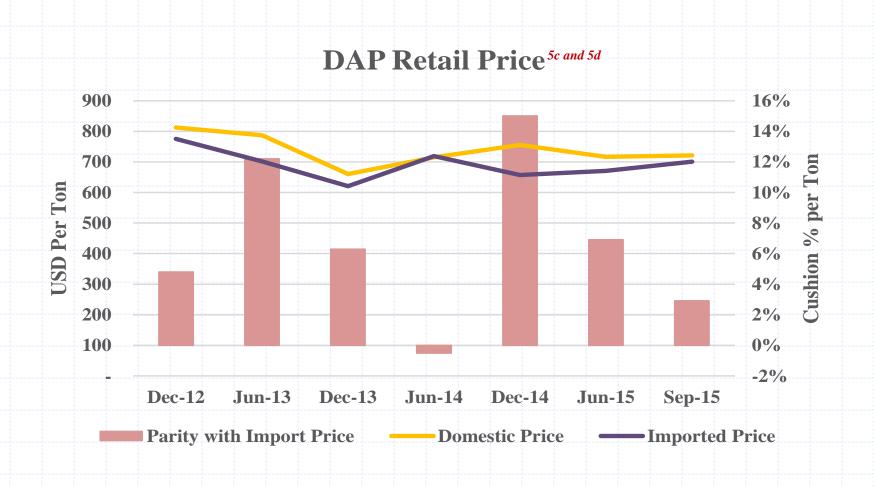
Competitive Analysis Capacities Raw Material | Gas Supply Situation

Urea | Performance DAP | Performance

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DAP Price

Fluctuating Parity with Import Price | Thin margins for importers



Competitive Analysis

Significance

Capacities

Raw Material | Gas Supply Situation

Urea | Performance DAP | Performance Risk Profile

Fertilizer Industry | Risk profile

- The industry's financial risk profile is improving; debt raised for recent capacity expansion shall be completely paid off in 2018 (mainly Fatima and Engro). Providing fiscal space to grow further.
- Established Demand of fertilizers backed by vital need of agricultural output
- No substitute of the products
- Key players associated with Mari Network (62% of Industry's capacity) have been receiving regular/ uninterrupted gas supplies. In addition, one key provided with additional gas, though temporary, have enabled robust cashflows consecutively for two years.
- Permanent resolution of gas to small players is vital for their survival.
- Limitations imposed through government intervention to pass on Gas Cost hikes may further impede industry's margins. Nevertheless, the players have requisite cushion to absorb such shocks.
- Any drop in international urea price will further constraint urea price raise to pass on cost hikes

Raw Material | **Gas Supply**

Urea |

DAP **Performance**

Risk Outlook Profile



Fertilizer Industry

☐ Positive Outlook

Significance Competitive Analysis Capacities Raw Material | Gas Supply Situation

Urea | Performance DAP | Performance Risk Profile



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 - a. Annexure 11_ Fertilizer Production by Product and Manufacturer
 - b. Annexure 5_ Plant wise Production Sales and Stock position
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Thank You

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